



Notice of a public meeting of

Budget Decision Session - Executive Member for Housing & Safer Neighbourhoods

To: Councillor Craghill (Executive Member)

Date: Thursday, 16 January 2020

Time: 2.00 pm

Venue: The Thornton Room - Ground Floor, West Offices (G039)

AGENDA

Notice to Members – Post Decision Calling In:

Members are reminded that, should they wish to call in any item* on this agenda, notice must be given to the Democracy Services Team by **5:00 pm on Monday 20 January**.

*With the exception of matters that have been the subject of a previous call in, require Full Council approval or are urgent which are not subject to the call-in provisions. Any called in items will be considered by the Customer and Corporate Services Scrutiny Management Committee.

Written representations in respect of items on this agenda should be submitted to Democratic Services by 5.00pm on Wednesday 15 January.

1. Declarations of Interest

At this point in the meeting, Members are asked to declare:

- any personal interests not included on the Register of Interests
- any prejudicial interests or
- any disclosable pecuniary interests

which they may have in respect of business on this agenda.

2. Public Participation

At this point in the meeting, members of the public who have registered to speak can do so. The deadline for registering is **5.00pm on Wednesday 15 January.** Members of the public can speak on agenda items or matters within the Executive Member's remit.

To register to speak please contact the Democracy Officers for the meeting, on the details at the foot of the agenda.

Filming, Recording or Webcasting Meetings

Please note that, subject to available resources, this meeting will be filmed and webcast, or recorded, including any registered public speakers who have given their permission. The broadcast can be viewed at http://www.york.gov.uk/webcasts or, if recorded, this will be uploaded onto the Council's website following the meeting.

Residents are welcome to photograph, film or record Councillors and Officers at all meetings open to the press and public. This includes the use of social media reporting, i.e. tweeting. Anyone wishing to film, record or take photos at any public meeting should contact the Democracy Officers (contact details are at the foot of this agenda) in advance of the meeting.

The Council's protocol on Webcasting, Filming & Recording of Meetings ensures that these practices are carried out in a manner both respectful to the conduct of the meeting and all those present. It can be viewed at

https://www.york.gov.uk/downloads/file/11406/protocol_for_webcasting_filming_and_recording_of_council_meetings_20160809

3. Financial Strategy 2020/21

(Pages 1 - 30)

This report provides background information for the overall Financial Strategy and presents the savings proposals and growth assumptions for the Housing and Safer Neighbourhoods for consideration by the Executive Member before finalisation of the overall Financial Strategy, which will be presented to Executive on 13 February 2020.

4. Urgent Business

Any other business which the Chair considers urgent under the Local Government Act 1972.

Democracy Officer:

Name – Michelle Bennett Telephone – 01904 551573 E-mail – michelle.bennett@york.gov.uk

For more information about any of the following please contact the Democratic Services Officers responsible for servicing this meeting:

- Registering to speak
- Business of the meeting
- Any special arrangements
- Copies of reports and
- For receiving reports in other formats

Contact details are set out above.

This information can be provided in your own language.

我們也用您們的語言提供這個信息 (Cantonese)

এই তথ্য আপনার নিজের ভাষায় দেয়া যেতে পারে। (Bengali)

Ta informacja może być dostarczona w twoim własnym języku. (Polish)

Bu bilgiyi kendi dilinizde almanız mümkündür. (Turkish)

(Urdu) یه معلومات آپ کی اپنی زبان (بولی) میں سی مہیا کی جاسکتی ہیں۔

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Decision Session Executive Member for Housing & Safer Neighbourhoods 16 January 2020

Report of the Head of Corporate Finance and Commercial Procurement

FINANCIAL STRATEGY 2020/21 to 2024/25

Summary

- 1. The Financial Strategy 2020/21 to 2024/25 will be presented to Executive on 13 February 2020 and Council on 27 February 2020.
- 2. The purpose of this Decision Session Report is to provide background information for the overall Financial Strategy and to present the savings proposals and growth assumptions for the Housing and Safer Neighbourhoods portfolio. This will provide an opportunity for the Executive Member to obtain feedback in advance of the finalisation of the overall Financial Strategy which will be presented to Executive on 13 February 2020.
- 3. Key assumptions for the overall Financial Strategy are as follows;
 - A proposed basic council tax increase of 1.99 % in 2020/21. Any increase above this amount would require a referendum.
 - In addition an increase of 2% in line with the government's social care precept, equating to additional income of £1.8m, which provides support for social care
 - Revenue savings of £4m in 2020/21
- 4. City of York Council continues to face financial challenges, particularly with regard to uncertainty over national funding streams and growing demand for Council services, especially within adult social care.
- 5. The Council's proposed overall Financial Strategy includes significant investment in several priority areas outlined in the recently agreed Council Plan, including front line services, adult social care,

- neighbourhood-based working and initiatives to reduce carbon emissions.
- 6. Over £11m in additional revenue funding will be added to the Council's 2020/21 Budget to support the objectives outlined in the new Council Plan. Specific examples of revenue investment include;
 - Good Health & Wellbeing revenue investment in 2020/21 of over £4.5m in adult social care, to support and care for some of the most vulnerable residents in York. This includes the costs of care, supporting adult social care staff and enabling residents to remain in their homes for longer.
 - A Better start for Children and Young People revenue investment in 2020/21 of £225k, including £50k to commission additional mental health early intervention work, with a further £190k funding to contribute towards initiatives aimed at improving children's wellbeing and tackling the city's attainment gap.
 - Safe Communities and Culture for all revenue investment in 2020/21 of £340k, including additional officer capacity to support our local communities and ward committee funding to ensure safer communities across York.
 - A Greener and Cleaner City revenue investment in 2020/21 of over £1m to create a new waste and street environment service, with a new neighbourhood focus to support local communities.
 - A Greener and Cleaner City revenue investment in 2020/21 of £50k to invest in the Northern Forest
 - A Greener and Cleaner City Revenue investment of £150k in 20/21 with a further £150k committed in 2021/22 towards the Climate Change delivery programme (with appropriate senior officer support and expertise in carbon budgeting) to coordinate, develop and implement the council's ten year plan to deliver a zero carbon future for York.
 - Getting around sustainably revenue investment in 2020/21 of £265k to improve the electric car charging point network in the city, with a further £200k one off funding to refresh the Transport Plan, including feasibility work on the potential options regarding Haxby Station.

- Creating homes and world class infrastructure additional revenue investment through the Housing Revenue Account (HRA) in the maintenance of the council's housing stock and a new apprenticeship programme.
- Creating homes and world class infrastructure revenue investment in 2020/21 of £1.5m to continue the on-going work of the Housing Delivery Programme, York Central, Castle Gateway, the Community Stadium and other crucial major projects.
- 7. Over £53m will be added to the Council's Capital Budget to support the objectives outlined in the new Council Plan. Specific examples of capital investment include;
 - Good Health & Wellbeing additional capital investment of over £400K to support adult social care services, including £200K to trial the use of robotics to improve the quality of social care and an additional £275K to provide telecare equipment to vulnerable residents in order to enable them to stay in their homes.
 - A Better start for Children and Young People capital investment of £500K to improve school buildings across the city, focussing on accessibility, and £30K to develop early years support schemes in the city.
 - Safe Communities and Culture for all capital investment of £500K for the York Theatre Royal to improve their accessibility and the sustainability of their premises. An additional £25K will contribute to the refurbishment of the National Centre for Early Music.
 - A Greener and Cleaner City capital investment of over £9 million to develop new initiatives to reduce carbon emissions, including over £6 million to procure greener waste vehicles, £3 million for the development of the Northern Forest and £250K to fit carbon reduction technology on Council assets.
 - Getting around sustainably capital investment of over £600K to install new electric charging points across the city as well as replacing unreliable assets, and over £1.5 million to refresh the Local Transport Plan, particularly in light of the challenges posed by climate change.
 - Creating homes and world class infrastructure capital investment of over £12 million to repair and improve the highways network,

including £275k for the creation of a reactive pothole repair team, over £7 million to increase the scale of moderation works to Council housing stock and £1 million to deliver a building insulation programme.

8. This report focuses on the savings and growth proposals specific to the Housing and Safer Neighbourhoods portfolio. Annex 1 provides details of general fund savings proposals and annex 2 provides details of Housing Revenue Account (HRA) savings proposals. Annex 3 provides details of HRA growth proposals. Annex 4 provides details of new HRA capital schemes. Annex 5 provides feedback from the public consultation relevant to this portfolio. Note that **general fund capital** budget proposals are included in the Decision Session report for the Finance and Performance portfolio.

Recommendations

- 9. The Executive Member is asked to consider, in the context of the overall budget;
 - The 2020/21 revenue general fund savings proposals for their portfolio as set out in annex 1
 - The 2020/21 HRA savings proposals for their portfolio as set out in annex 2
 - The 2020/21 revenue HRA growth proposals for their portfolio as set out in annex 3
 - The 2020/21 to 2024/25 HRA Capital Schemes as set out in annex 4
 - The feedback from consultation for their portfolio as set out in annex 5

Reason: To ensure that stakeholders have the opportunity to feed into the budget process in advance of the finalisation of the Financial Strategy 2020/21 to 2024/25.

Background

National Context and Funding Issues

- 10. All aspects of the public sector are continuing to face challenging times. In recent years the council has had to deal with large reductions in funding, combined with a range of significant pressures.
- 11. The Spending Review 2019 (SR19) announced in September 2019 is a one year only review for 2020/21. The main feature was the announcement that social care funding will remain at existing levels plus an additional £1bn nationally. In addition, business rates pilot will revert to the 50% retention system.
- 12. The provisional settlement was announced on 20 December. It is expected that the final settlement will be announced in February, but it is unlikely to differ significantly from the provisional figures.
- 13. A multi year review is expected be announced next year for 2021/22 to 2023/24 which will provide greater medium term certainty.
- 14. Significant uncertainty remains due to the ongoing 'fair funding' review, the ongoing review of business rates retention and details of the business rates baseline reset.

Local issues and challenges

- 15. Locally demand for council services continues to increase, with an ageing population and increased complex needs in respect of elderly care. There are also significant challenges in the health sector, including challenging financial positions for health partners which are in turn a significant financial risk to the council. In addition, inflation is driving costs up, and there is continued pressure on many of the council's income budgets.
- 16. Whilst devolution of business rates presents opportunities for the council, there are also associated risks with business rates appeals.
- 17. The major capital programme the Council is embarking upon brings with it some significant risks.
- 18. The Council made a climate emergency declaration, which was supported by all political groups. Since then the Council have supported the motion to declare a region-wide climate emergency covering the

- West Yorkshire Combined Authority (WYCA) region. This declaration will support the region's ongoing commitment to achieve carbon neutrality and deliver the new Energy Strategy and Delivery Plan (ESDP), which aims to drive forward clean growth.
- 19. Ensuring that there is the capacity to invest in council priorities has been a critical part of the budget deliberations.

Medium Term Financial Strategy and approach to savings

- 20. The medium term financial strategy focuses on delivering efficiencies across all areas. Ensuring that there is the capacity to invest in key priority areas has been a critical part of previous budget decisions and will need to continue in the future.
- 21. This strategic approach ensures that any cross cutting implications are taken into consideration and savings in one particular area do not impact on other budgets in an unintended way.
- 22. All directorates were asked to consider the long term implications of a 2% per annum reduction in their controllable budgets over a 4 year period from 2020/21 to 2023/24, in the region of £4m in each financial year. This included an assessment of options, risks, and links with Council priorities.
- 23. Specific details of future year's savings proposals will be covered in future budget reports. The eventual scale of savings that are required over the next 4 year period will be driven by the outcomes of the future spending reviews, alongside the extent to which spending pressures affect the council. Looking beyond 2020/21 is difficult given the wide range of uncertainties.

Principles that have shaped the budget process

- 24. The budget setting process has taken into account the following issues;
 - i. Consideration of the 2019/20 position.

- ii. Consideration of unavoidable cost increases, priority areas, how to create the capacity in priority areas and creating the capacity to allow for service improvement and innovation.
- iii. Consideration of reductions in grant funding.
- iv. Ensuring that the budget is robust and prudent and is based upon the strategic financial advice of the Head of Corporate Finance and Commercial Procurement as s151 officer.
- v. Ensuring there is a strong link between the capital and revenue budgets and that the delivery of priorities fully considers the two budgets hand in hand.
- 25. It is critical that the council continues to support a strong local economy, recognising the significant financial benefits in the form of retained business rates, and creation of jobs. Ensuring that there is a strong link between the capital and revenue budgets to support the delivery of council priorities is essential.
- 26. There is a growing imperative for all councils to respond to the climate emergency and look for opportunities to develop the circular low carbon economy as part of their action to deliver council priorities.
- 27. Many councils across the country are now experiencing very severe financial challenges. Whilst the challenges for this council are significant, through sound financial planning, and in year management, the council retains strong financial health, and continues to be able to make significant strategic investments. In response to a shift in demand led expenditure pressures and reductions in grant funding, the council is taking steps to enable itself, residents and communities to work together as equal partners to meet their future needs and priorities.
- 28. The Capital Strategy report in February will set out proposals for further major investment in a variety of schemes. These continue the council's approach to prioritise investment in the economy, housing, transport, and to invest to save including energy efficiency. The general fund capital budget proposals are included in the Decision Session report for the Finance and Performance portfolio.

Consultation

- 29. The council is consulting with residents and businesses to identify the services that matter most to them and to understand their priorities for spending the council budgets.
- 30. The budget consultation launched on 15 November 2019 and closes on 12 January 2020 for paper surveys and closed at midnight on 31 December 2019 for online surveys.
- 31. The consultation replicated a number of question sets from previous years on council tax and the social care precept, to allow us to track feedback.
- 32. The consultation was promoted to residents through various existing channels via the Business Intelligence team, published on the council's consultation page, and promoted via the communications teams. Paper copies of the survey were available at council buildings and 3rd party premises across the city.
- 33. The online survey was promoted;
 - Within the business community via existing business network links and distribution groups such as York Business Week, Make It York, BID, York Chamber of Commerce, York Federation of Small Businesses and asking them to pass on to their members.
 - To equalities groups via the equalities network.
 - Our City was distributed to all households in the City in December, with delivery taking place over a two week period. The question set shown in Our City was the same as the online budget consultation, but with a reduced number of equalities questions. As with the distributed paper copies of the budget consultation, responses were sent back via Freepost to West Offices.
- 34. All views and data gathered during the consultation will in due course be published on the York's open data platform www.yorkopendata.org
- 35. Annex 5 provides details of consultation feedback relevant to this portfolio.

Council Plan

- 36. The Council Plan for 2019/2023 is based on the statutory responsibilities and the priorities of the Council. The plan is structured around 8 core outcomes, which in turn reflect the key components of a good quality of life for our residents. These are:
 - A Greener and Cleaner City York's environment is protected and enhanced through investment in the Council's frontline services working towards becoming a carbon neutral city by 2030
 - Good Health and Wellbeing Every resident enjoys the best possible health and wellbeing throughout their life
 - A Better Start for Children and Young People Families, carers and schools are supported so that every child and young person has the opportunity to develop, learn and achieve their aspirations
 - Well-paid jobs and an inclusive economy High skilled and better paid jobs in sustainable businesses, providing opportunities for all York's people in an inclusive economy
 - Getting around sustainably More people chose to travel by public transport, walking or cycling, benefiting from improved roads, footpaths and cycle routes across the city, cutting congestion, pollution and carbon emissions, as part of renewed efforts to tackle the climate emergency
 - Creating homes and world-class infrastructure The right housing is available, affordable and environmentally sustainable for everyone with good quality infrastructure that supports community and local businesses
 - Safe Communities and culture for all Residents live safe from harm as part of strong and vibrant communities, participating in their local area and have access to a range of quality cultural activities
 - An open and effective Council We work as an efficient, open, transparent, democratically-led and accountable organisation, in partnership with key stakeholders, to deliver on residents priorities and achieve the council plan outcomes for our city
- 37. The plan focuses on outcomes rather than just on the services we provide, to help the Council and our partners work better together, rather than as a collection of individual services and activities.
- 38. The plan was formally approved by Council on 31 October 2019 following consultation with residents, businesses and staff.

39. The budget reflects the Council priorities with significant revenue and capital investment in a number of critical areas, as outlined in the summary of this report.

Options

- 40. Annexes 1 and 2 sets out the general fund and HRA savings proposals for the Housing and Safer Neighbourhoods portfolio for 2020/21. The figures included in the column 2021/22 impact show the full year/ ongoing impact of decisions taken in 2021/22. Annex 3 sets out the HRA growth proposals and annex 4 sets out the proposed capital programme for the HRA over period 2020/21 to 2024/25. Annex 5 sets out the consultation responses for the Housing and Safer Neighbourhoods portfolio.
- 41. The options available to the Executive Member are;
 - Option 1 to retain the savings, growth and HRA capital proposals as set out in annex 1, 2, 3 and 4
 - Option 2 to add, delete or amend proposals, noting that any adjustments made must have a net nil effect with reference to the overall budget.

Analysis

- 42. This budget recognises the key housing challenges facing the city including the need to tackle the affordable housing shortage and to make the city's housing very low carbon and more affordable to live in.
- 43. Over the next 5 years the authority will build more than 600 homes with a minimum 40% of these affordable, whilst continuing to explore opportunities to increase that number, working in partnership with other registered providers. 100% of the homes in the programme will be certified Passivhaus, setting the standard for new high quality zero carbon homes. This budget also invests in developing the methodologies, skills and supply chains to retrofit existing housing in York to high energy efficiency standards, starting with our council housing stock.
- 44. Savings in the Housing General Fund budget will be achieved through improved efficiencies and increased income in order to maintain our

- homelessness services, private rented sector licensing and services to residents with disabilities.
- 45. Efficiencies in the Housing Revenue Account will be achieved over the next four year largely through improvements to systems and processes. The £2m investment in a new single ICT system for Housing to replace the existing 25 systems will improve service delivery and also deliver some savings, as will reducing the use of sub-contractors and consolidating accommodation for temporary housing.
- 46. Growth areas in the Housing Revenue Account are focussed on key priorities. Following the recent Stock Condition Survey additional revenue funding of £1.4m of on-going funding is being invested in council housing stock maintenance including work to improve the servicing of ventilation systems to reduce damp and condensation and an improved programme of electrical testing. There is also investment in a new apprenticeship programme, which will incorporate training in skills for energy efficiency, as well as additional occupational therapy capacity to support residents and extra capacity to support estate regeneration, affordable housing policy development and the care of estates.
- 47. An additional £1m will be invested over the next four years to support the continued development of a programme to retrofit the city's council housing stock to very high energy efficiency standards. Working with expert advice from the Leeds Energy Accelerator and others, this will build on the £1 million of investment included in the July 2019 interim budget to develop our approach and methodology, support skills and training and aim to draw in additional funding.
- 48. The impact of these changes will be incorporated into a update of the HRA Business Plan to be considered by Executive in February.

One Planet/ Equalities

49. An assessment will be completed on the overall impact of the budget proposals using the Better Decision Making Tool. This will be published in the budget report to Executive in February. The impact assessment considers risks associated with savings proposals to ensure any negative impact for a particular group, sector or community is eliminated or counterbalanced. Decisions taken will also consider the impact on the Councils carbon budget alongside benefits such as improvements to service users or a reduction in energy costs.

- 50. The financial strategy will impact on all residents and has carefully considered the local demand for services whilst also ensuring the budget set is prudent, protects vulnerable people and has capacity to invest. The strategy could have a negative impact on the following communities;
 - Age
 - Disability
 - Gender
 - Carers
 - Lower income groups
- 51. This negative impact can be mitigated by investment targeted to these same communities. The key approaches to achieving savings whilst avoiding impacts on communities of identity include;
 - Ensuring that savings are made from back office functions and universal services
 - Protecting statutory services and other key services for vulnerable residents
 - Increasing community involvement in service redesign and delivery
 - Making services self-financing wherever practicable, including external trading
 - Maximising the return from externalised service provision
 - Redesign of existing services and external contracts
 - Placing a focus on prevention and ceasing service provision only where this is least impact
 - Streamlining services to provide focussed support and reduce areas of duplication
 - Supporting carers
 - Integrated working with health
 - Focussing growth where it is expected to have a positive effect on older or disabled people and their carers

Specialist Implications

52. This report has the following implications;

Financial

53. The financial implications are contained within the body of the report.

Human Resources (HR)

- 54. The savings proposals contained within the overall budget will require the reduction of some posts in 2020/21. Further details will be provided in the February report to Executive.
- 55. As implementation plans to achieve these post reductions are produced the specific staffing implications will be clear and staff consulted on the proposals. The type of change affecting staff in 2020/21 is likely to be a mixture of post reductions and working for redesigned services, some of which may no longer be delivered by the council.
- 56. The HR implications of change are managed in accordance with established council procedures. As part of this process consultation with trade unions and affected staff will continue to be undertaken and every opportunity will be explored to mitigate compulsory redundancies, such as vacancy controls, flexible working, voluntary redundancy / early retirement and extended redeployment. Where consideration is being given to the transfer of services to another provider TUPE will apply which will protect the terms and conditions of employment of transferring staff.
- 57. A programme of support for staff who are going through change is in place which will help staff adapt to changes to the way they will need to work or to prepare for a move into a new role.

Legal

58. The contents of this report are for information only at this stage. The legal implications of the budget setting process will be covered in detail in the report to Executive in February.

Risk Management

59. An assessment of risks is completed as part of the annual budget setting exercise and will be reported in the February report to Executive. These risks are managed effectively through regular reporting and corrective action being taken where necessary and appropriate.

Contact Details

Chief Officer Responsible for the Author:

report:

Debbie Mitchell Debbie Mitchell

Head of Corporate Finance Head of Corporate Finance and

and Commercial **Commercial Procurement**

Procurement

Report Date 3/1/20 **Approved**

Sarah Kirby

Principal Accountant

Wards Affected: List wards or tick box to indicate all

X All

For further information please contact the authors of the report

Background Papers:

Budget Consultation available at www.yorkopendata.org

Annexes:

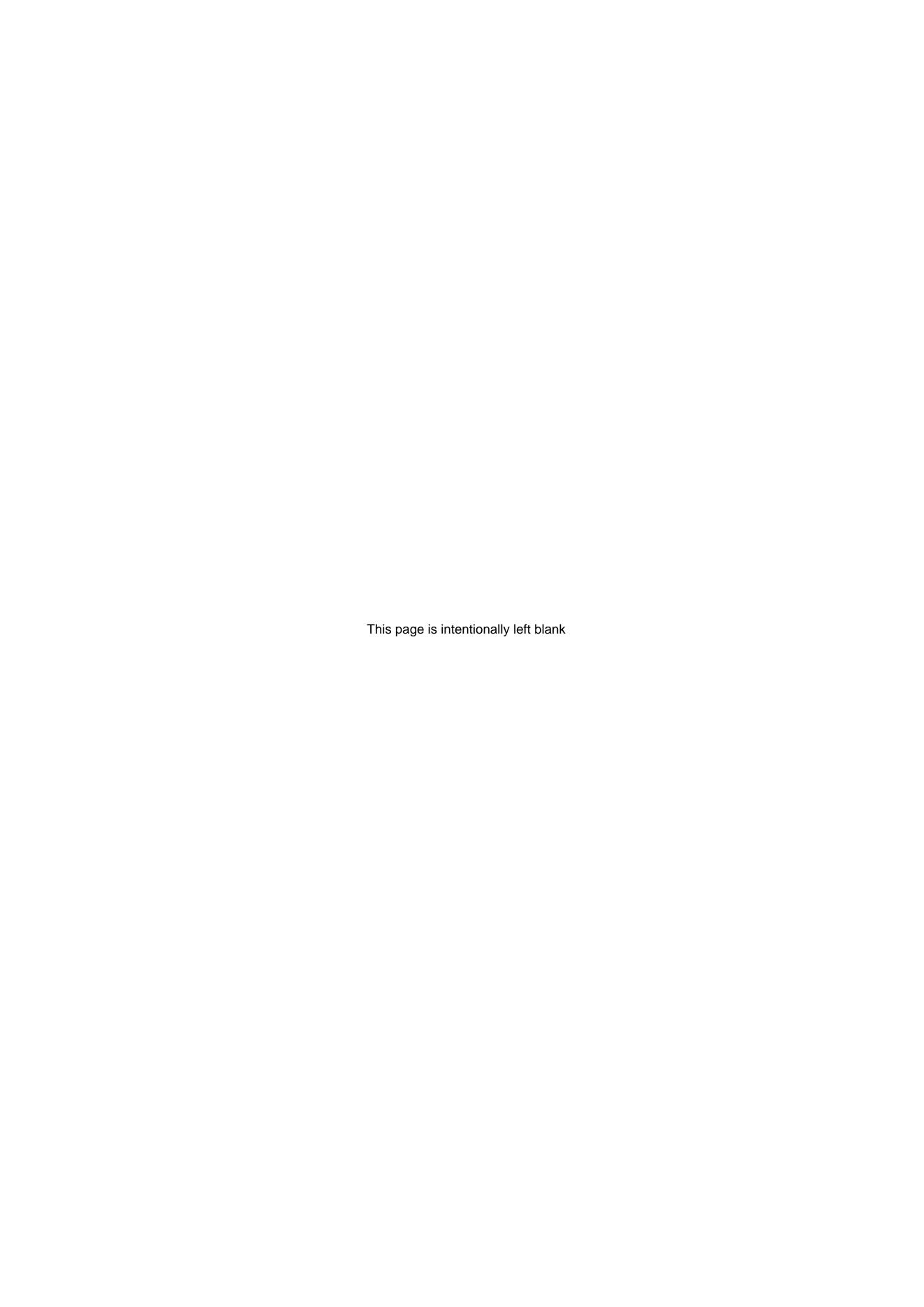
- 1 2020/21 General Fund Savings Proposals for the Housing and Safer Neighbourhoods portfolio
- 2 2020/21 HRA Savings Proposals for the Housing and Safer Neighbourhoods portfolio
- 3 2020/21 HRA Growth Proposals for the Housing and Safer Neighbourhoods portfolio
- 4 2020/21 to 2024/25 HRA Capital Schemes
- 5 Consultation feedback for the Housing and Safer Neighbourhoods portfolio

Abbreviations used in this report:

HRA – Housing Revenue Account

Annex 1 2020/21 Savings Proposals for Housing & Safer Neighbourhoods

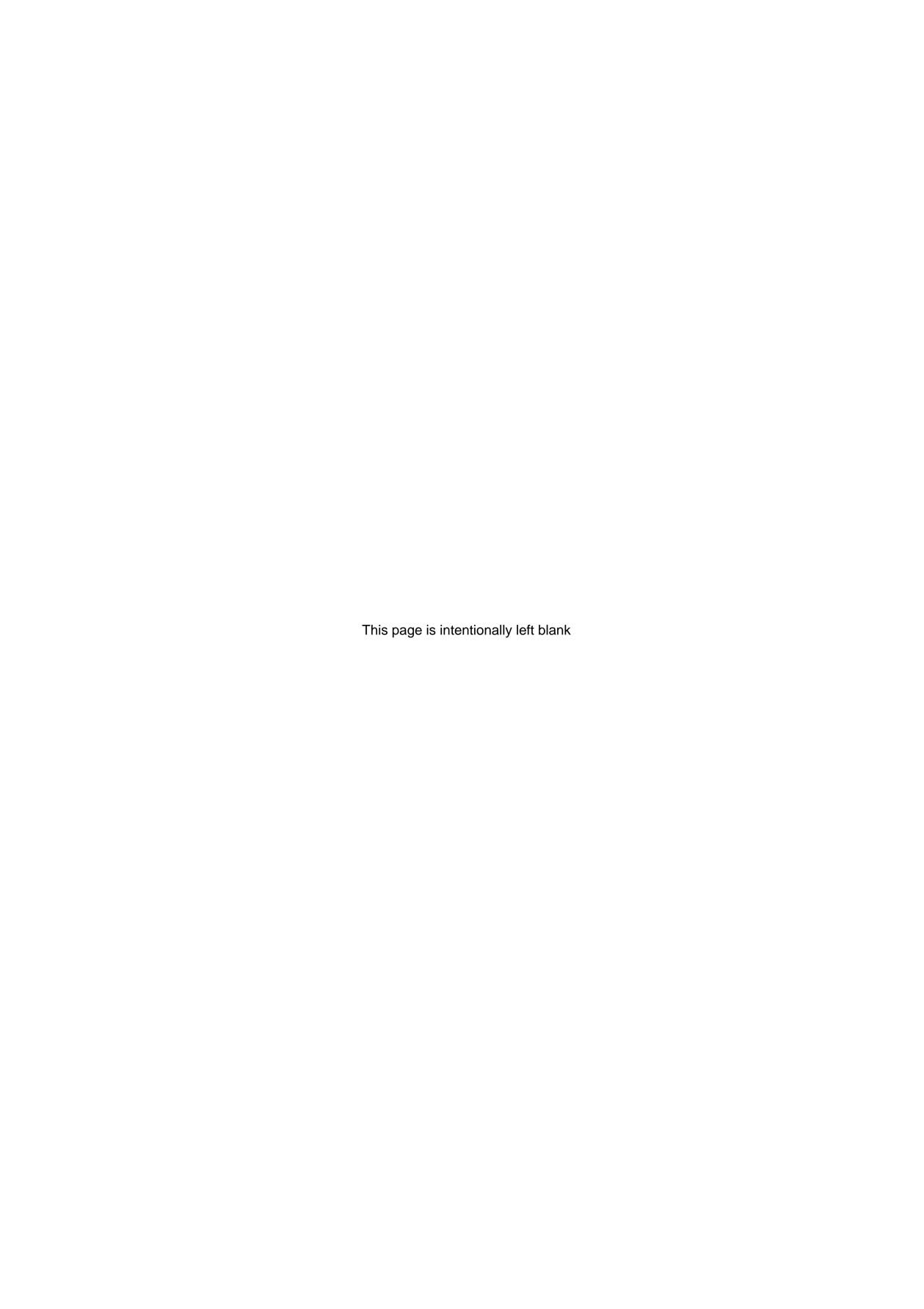
Ref	Portfolio	Proposal Description	2020/21 Impact £000	2021/22 Impact £001	Total Saving Impact £'000
					2 000
		OULT SOCIAL CARE			
HHASC1	Housing & Safer Neighbourhoods	Housing - Hostels Inflationary increase in Hostel rents	(15)		(15)
HHASC2	Housing & Safer	Housing - Hostels	(7)		(7)
	Neighbourhoods	Realignment of void budgets to provide consistency across both Hostel sites			
HHASC3	Housing & Safer	Housing - Homelessness	(15)		(15)
	Neighbourhoods	The consolidation of Homelessness Reduction funding streams has created efficiencies in this area allowing for base budget to be reduced without any impact on the service			
HHASC4	Housing & Safer	Housing	(3)		(3)
	Neighbourhoods	Deletion of the storage and removals budget, since this service is now minimal and there are other prevention strategies and arrangements for storage in place.	()		, ,
HHASC5	Housing & Safer	Housing - Howe Hill	(12)	(35)	(47)
	Neighbourhoods	Conversion of 5 double rooms at Howe Hill to 10 single rooms will provide additional rent and increase capacity	,	,	
HHASC6	Housing & Safer	Traveller Sites	(5)		(5)
	Neighbourhoods	Inflationary increase in Traveller rents as governed by Mobile Homes Act	(-)		(-)
HHASC7	Housing & Safer	Private Sector Housing	(16)		(16)
	Neighbourhoods	Increase in Disabled Facilities Grant (DFG) admin charge income	, ,		, ,
HHASC8	Housing & Safer	Community Safety	(15)	(15)	(30)
	Neighbourhoods	Increased contribution from external partners to fund admin staff supporting the delivery of multi agency work			
			(00)	(50)	(420)
			(88)	(50)	(138)
ECONOMY	AND PLACE				
EP2	Housing & Safer	Licensing	(5)		(5)
	Neighbourhoods	Inflationary increase in fees and charges			
			(5)	0	(5)
		Total Savings	(93)	(50)	(143)



Annex 2 2020/21 HRA Savings Proposals for Housing and Safer Neighbourhoods

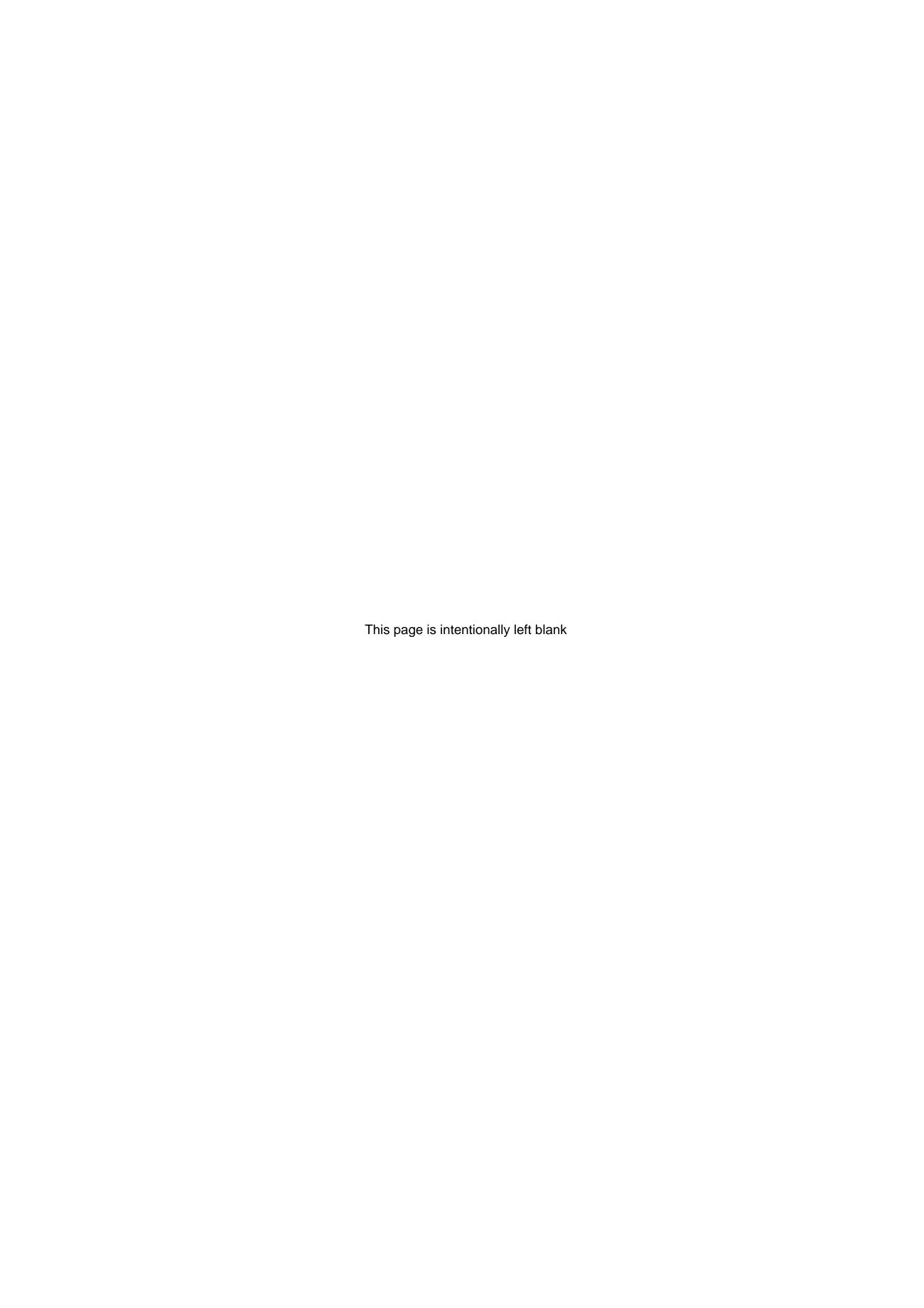
Ref	Portfolio	Proposal Description	2020/21 Impact £000	2021/22 Impact £001	Total Saving Impact £'000
HRA1	Housing & Safer Neighbourhoods	Building Repairs - Technological Efficiencies Use of smart mobile technology to increase workforce productivity	(73)	(36)	(109)
HRA2	Housing & Safer Neighbourhoods	Building Repairs - Reduction in Sub-Contractor Spending Reduce the need for sub-contractors using in-house staff to deliver repairs	(200)		(200)
HRA3	Housing & Safer Neighbourhoods	Building Repairs - Reduction in Void Repair Costs Targeted savings on time taken and cost incurred on making repairs to void properties	(100)		(100)
HRA4	Housing & Safer Neighbourhoods	Building Repairs - Other Properties Following the significant refurbishment of supported housing scheme the day to day revenue budget can be reduced	(20)		(20)
HRA5	Housing & Safer Neighbourhoods	Housing Management - James House the new Hostel facility will provide additional rental income along with reduced running costs from consolidated provision of service	(50)		(50)
HRA6	Housing & Safer Neighbourhoods	Housing Management - Miscellaneous Savings arising form additional lease property income and Right to buy admin charges	(10)		(10)
HRA7	Housing & Safer Neighbourhoods	Community Safety Deletion of part time vacant post in the Anti Social Behaviour hub funded from the HRA	(18)		(18)

(471) (36) (507)



Annex 3 2020/21 HRA Growth Proposals for Housing and Safer Neighbourhoods

Portfolio	Council Priority	Growth Proposal	2020/21 £001	2021/22 £000	Total £000
	Account Growth	Growth Froposal	2001	2000	2000
riousing iteration	7 TOOGGITT OF OWELL				
Housing & Safer Neighbourhoods	Creating homes and world class infrastructure	Building Repairs - Electrical Testing Programme To commence a five year testing programme of electrical installations of domestic properties in line with ESR code of practice.	475	236	711
Housing & Safer Neighbourhoods	Creating homes and world class infrastructure	Building Repairs - Water Hygiene Testing To carry out annual risk assessments for legionella in all CYC domestic properties.	60	20	80
Housing & Safer Neighbourhoods	Creating homes and world class infrastructure	Building Repairs - Budget Pressure Additional budgetary provision to reflect current levels of housing reactive repairs	500		500
Housing & Safer Neighbourhoods	Creating homes and world class infrastructure	Building Repairs - PIV Servicing To provide a maintenance budget to cover the cost of servicing units installed in properties to reduce damp.	100	50	150
Housing & Safer Neighbourhoods	Creating homes and world class infrastructure	Building Repairs - Apprenticeship Programme This budget allows for the recruitment and retention of 15 apprentices over a five year period across Building Maintenance Service	67	33	100
Housing & Safer Neighbourhoods	An open and effective council	Training Budget Increase To help deliver the culture change across Housing Management Services to empower staff to best meet tenants' needs.	30		30
Housing & Safer Neighbourhoods	Creating homes and world class infrastructure	Occupational Therapy Post 50% HRA funding Improve the adaptations service to council tenants - speed up process / advice in house which would greatly improve outcomes for people with disability and help link services supporting these people.	17	8	25
Housing & Safer Neighbourhoods	Creating homes and world class infrastructure	Additional staff capacity to support key priorities Increase capacity across housing management to support key priorities including * Opportunities for estate regeneration working with communities to develop plans and identify funding streams * Policy support for improving energy efficiency in our housing stock and developing innovative models of social rented housing delivery * Improving the care of estates.	60	32	92
Housing & Safer Neighbourhoods	An open and effective council	Housing ICT staff Additional posts to ensure that the investment in the new Housing ICT system delivers the maximum improvements in terms of efficiency and improved services across the board for tenants.	95	45	140



Annex 4 2020/21 HRA Capital Schemes

HRA Schemes
Major Repairs &
Modernisation of
Council Stock
Private Water supply
pipe renewal
Assistance to Older &
Disabled people
IT Infrastructure
Housing Environment
Improvement
Programme
Building Insulation
Programme
TOTAL - HRA Funded

		2020/21			2021/22			2022/23			20223/24			2023/24		Existing Cap	Total	New Cap
	Existing	CRAM	New	Existing	CRAM	New	Existing	CRAM	New	Existing	CRAM	New	Existing	CRAM	New	Prog Total	CRAM	Prog Total
	Budget	Bid	total	Budget	Bid	total	Budget	Bid	total	Budget	Bid	total	Budget	Bid	total	£000	Bids	£000
	10,488	-	10,488	8,274	-	8,274	8,571	-	8,571	8,034	-	8,034	-	7,541	7,541	35,367	7,541	42,908
	756	(696)	60	25	35	60	25	325	350	-	-	-	-	1	-	806	- 336	470
	440	150	590	450	150	600	460	150	610	470	150	620	-	630	630	1,820	1,230	3,050
	450	-	450	-	-	-	-	-	-	-	-	-	-	-	-	450	-	450
	170	1	170	170	-	170	170	-	170	170	1	170	-	170	170	680	170	850
	-	250	250	-	250	250	-	250	250	-	250	250	-	-	-	_	1,000	1,000
ed	12,304	(296)	12,008	8,919	435	9,354	9,226	725	9,951	8,674	400	9,074	-	8,341	8,341	39,123	9,605	48,728

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City of York Council Budget Consultation 2020/21



SUMMARY

The online Budget Consultation 2020/21 opened on 15/11/2019 and closed on 31/12/2019. Additionally, a short version of the survey was sent to households inside the Our City publication, with a closing date of 12/01/2020. The responses received up until 31/12/2019 have been included in this report.

A total of 691 residents and businesses participated.

The consultation gave the residents and businesses of York the opportunity to put forward their views to help the council make decisions and deliver the budget for 2020/21.

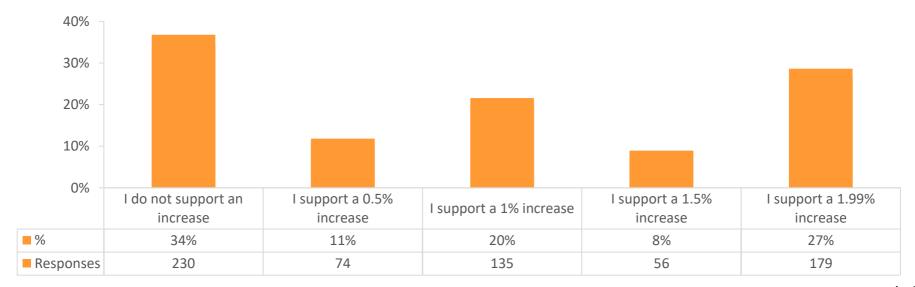
The consultation results and the raw data will be made available on the council open data platform www.yorkopendata.org.

Council Tax In order to balance the budget, would you rather we; (please tick as many as apply)



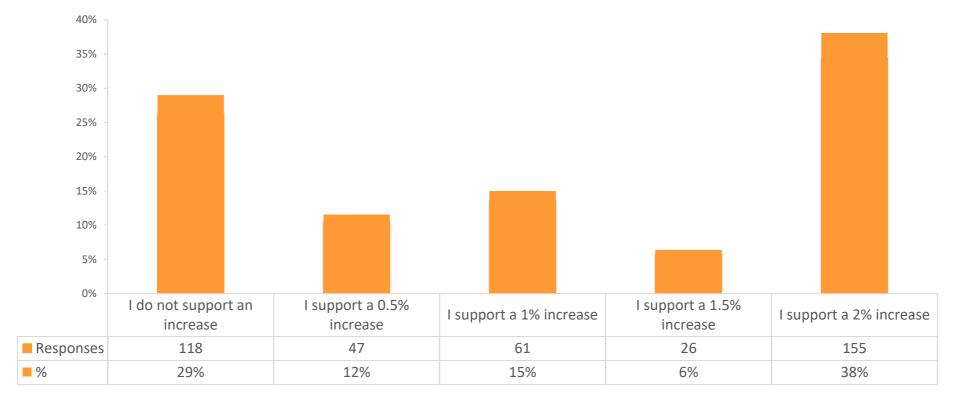
(n=521)

Do you support an increase in council tax to balance the budget and if so by how much?



(n=674)

Social Care Precept
Do you support an increase in funding for adult social care by social care precept and if so by how much?



(n=407)

Capital Investment

To what extent do you agree or disagree that we should prioritise the following areas for investment?

	Disagree	Disagree (%)	Agree	Agree (%)	Neither	Neither (%)
Maintenance of council houses	119	24.29%	244	49.80%	127	25.92%
Maintenance and development of highways and infrastructure assets	46	9.31%	396	80.16%	52	10.53%
Maintenance and refurbishment of council premises	185	38.07%	115	23.66%	186	38.27%
Maintenance of historic assets and facilities	71	14.46%	304	61.91%	116	23.63%
Maintenance and refurbishment of parks, play areas and libraries	46	9.37%	371	75.56%	74	15.07%
Maintenance and development of leisure facilities	96	19.75%	254	52.26%	136	27.98%
Maintenance and upkeep of schools	36	7.29%	390	78.95%	68	13.77%
Maintenance and development of IT systems to support frontline services	101	20.70%	214	43.85%	173	35.45%
Using commercial property investment to generate more income for front line services	94	19.50%	250	51.87%	138	28.63%
Various regeneration initiatives	89	18.86%	193	40.89%	190	40.25%
Flood defence measures	53	10.84%	341	69.73%	95	19.43%
Renewable energy to reduce council and city energy bills	61	12.42%	374	76.17%	56	11.41%

Capital Investment

Areas respondents agree should be priorities for investment

	_				
Maintenance and development of highways and infrastructure assets				80%	
Maintenance and upkeep of schools				79%	
Renewable energy to reduce council and city energy bills				76%	
Maintenance and refurbishment of parks, play areas and libraries				76%	
Flood defence measures				70%	
Maintenance of historic assets and facilities				62%	Page
Maintenance and development of leisure facilities				52%	27
Using commercial property investment to generate more income for front line services				52%	
Maintenance of council houses				50%	
Maintenance and development of IT systems to support frontline services				44%	
Various regeneration initiatives				41%	
Maintenance and refurbishment of council premises				24%	

Answering this survey:

Ward	Responses
As a resident	667
On behalf of a business	7
On behalf of a public sector organisation	5
On behalf of a charity that covers the York area	3
On behalf of a community group in York	0
Other (please specify)	9
Total	691

Overall response to survey by ward

Ward	Responses	Responses (%)
Acomb Ward	26	3.78%
Bishopthorpe Ward	9	1.31%
Clifton Ward	21	3.06%
Copmanthorpe Ward	<5	-
Dringhouses & Woodthorpe Ward	25	3.64%
Fishergate Ward	16	2.33%
Fulford & Heslington Ward	10	1.46%
Guildhall Ward	38	5.53%
Haxby & Wigginton Ward	20	2.91%
Heworth Ward	20	2.91%
Heworth Without Ward	11	1.60%
Holgate Ward	29	4.22%
Hull Road Ward	8	1.16%
Huntington & New Earswick Ward	17	2.47%
Micklegate Ward	35	5.09%
Osbaldwick & Derwent Ward	15	2.18%
Rawcliffe & Clifton Without Ward	19	2.77%
Rural West York Ward	8	1.16%
Strensall Ward	13	1.89%
Westfield Ward	33	4.80%
Wheldrake Ward	10	1.46%
Unknown	304	44.25%

Results can be split by ward but due to low numbers may not be statistically significant

Demographics

Age

Answer choices	Responses	Percentage of total response
Under 16	0	-
16-24	7	3%
25-39	56	27%
40-55	71	34%
56-59	18	9%
60-64	19	9%
65+	36	17%
Prefer not to say	26	-
Total	233	

Disability type (select all that apply)

Answer choices	Responses	Percentage of total response
Physical impairment	10	4%
Sensory impairment	6	3%
Mental health condition	12	5%
Learning disability	<5	-
Long-standing illness or health condition	21	9%
Total	32	

Carer

Answer Choices	Responses	Percentage of total response
Yes	21	10%
No	188	90%
Prefer not to say	24	-
Total	233	

Served in the Armed Forces

Answer Choices	Responses	Percentage of total response		
Yes	12	6%		
No	193	94%		
Prefer not to say	28	-		
Total	233			

Disability

Answer choices	Responses	Percentage of total response
Yes	32	16%
No	172	84%
Prefer not to say	30	-
Total	234	

Gender

Answer choices	Responses	Percentage of total response
Male	103	55%
Female	81	44%
Gender variant / Non binary	2	1%
Prefer not to say	47	-
Total	233	

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